

**Maryland Department of Natural Resources**



**Maryland Environmental Service**  
2020 Industrial Drive  
Annapolis, Maryland 21401  
(301) 974-7281

William Donald Schaefer  
*Governor*

Torrey C. Brown, MD  
*Secretary*

George G. Perdikakis  
*Director*

**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-1  
February 27, 1992**

**LOCATION:** Maryland Environmental Service  
2020 Industrial Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:15 AM (Convened)

**DIRECTORS  
PRESENT:** George G. Perdikakis  
Edward A. Griffith  
Annette Anselmi  
Edwin G. Richards  
Lawrence D. Shubnell

**OTHERS  
PRESENT:** Kenneth A. Howarth  
Beth Schomburg  
Nancy Voorhees Balenske  
Sean Coleman

**APPROVAL OF MINUTES**

Mr. Richards made the motion to approve the Minutes of the November 26, 1991 meeting. The motion was seconded by Mr. Griffith. The Minutes were approved and signed by Mr. Perdikakis.

**LEGISLATIVE AUDIT**

Mr. Perdikakis informed the Board that MES has received the Legislative Auditor's discussion notes. Mr. Perdikakis reviewed the issues raised by the auditors and the Agency's reaction to these issues. MES is preparing a written response and will meet with the auditors and their supervisor. The Board received a summary of MES's budgets since 1988.

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1970 - 1990

DNR TTY for Deaf: 301-974-3683

Mr. Shubnell recommended that when procuring corporate audit services, discussion should be held about a policy to not use the selected State Auditor.

#### **PROJECT STATUS**

Mr. Perdikakis reviewed with the Board recent water and wastewater contracts signed with MES amounting to \$60,000+ in new business. Nine proposals have been prepared since November.

The Eastern Correctional Institution Wastewater Treatment Facility will start up on or about March 12th.

ECI's reverse osmosis is on site and being installed. Field modifications are being made to the unit.

The number of State Violations for Calendar Year 1991 is 70 State and 261 Corporate as compared to 208 State and 502 Corporate violations for 1990.

Bi-monthly reports for "Maryland Goes to Work" are being submitted to the Governor's Office.

MES is working with MPA and Bethlehem Steel on the beneficial use of dredged material. Mr. Perdikakis showed the Board the rendering painted by a local artist of the Bethlehem Steel site as it will look.

The BCRRF project is in jeopardy due to the lack of a market for RDF. Ms. Anselmi is working closely with Baltimore County and the Board will continue to be updated.

#### **FINANCIAL REPORT**

Ms. Anselmi reviewed the seven months' operating report and handed out the fifth and sixth month operating reports for record and information purposes.

A balance sheet will be prepared for March's meeting.

RESOLUTIONS

Mr. Perdikakis introduced the first Resolution (92-2-1R) pertaining to establishment of a Procurement Review Board. Discussion followed regarding defining specific duties and authority and stating reasoning for exempting review of personnel contracts. The vote on this Resolution was tabled for next month so that it can be revised. The Resolution will be sent to the Board Members prior to the April meeting.

Mr. Perdikakis introduced the second Resolution (92-2-2R) extending health, retirement, and paid leave benefits to eligible Corporate part-time employees. Discussion was held. Mr. Richards made a motion to amend the Resolution to add the term "permanent" to the Recitals and paragraph 1, add language in paragraph 1 clarifying the average number of hours to be worked, and delete 500 hours and substitute 6 months. Mr. Shubnell seconded the motion and the Resolution passed, as amended, and was signed.

The third Resolution (92-2-3R) was presented to the Board by Mr. Perdikakis which applies the Executive Order regarding furloughs to MES's Corporate employees. Mr. Richards moved to approve the Resolution, Mr. Shubnell seconded, and the Resolution was approved and signed.

GENERAL DISCUSSION

The Board will be advised of the status of the software procurement at March's meeting.

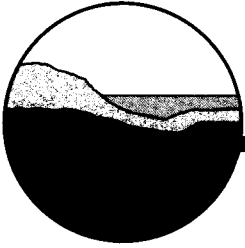
ADJOURNMENT

The meeting adjourned at 11:26 a.m. The next scheduled meeting is March 26, 1992 at 10:00 a.m.

  
\_\_\_\_\_  
R. Kenneth Barnes  
Secretary

  
\_\_\_\_\_  
George G. Perdikakis  
Director

SEAL



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**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-2  
March 26, 1992**

**LOCATION:** Maryland Environmental Service  
2020 Industrial Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:20 AM (Convened)

**DIRECTORS PRESENT:** George G. Perdikakis  
Annette Anselmi  
Edward A. Griffith  
R. Kenneth Barnes  
Lawrence D. Shubnell  
Robert W. Pierce

**OTHERS PRESENT:** Kenneth A. Howarth  
Beth Schomburg  
Sean Coleman  
Nancy Voorhees Balenske  
Ed Golas

**APPROVAL OF MINUTES**

Mr. Shubnell made the motion to approve the Minutes of the February 27, 1992 meeting. The motion was seconded by Mr. Griffith. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

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PROJECT STATUS

Mr. Perdikakis reviewed with the Board the status of the following project:

- o **BCRRF** - MES is negotiating with Bethlehem Steel to use RDF to generate steam and is working with Cadence Chemicals to use RDF in cement kilns. If the facility becomes a transfer station, the possibility exists of losing positions.
- o MES is re-evaluating the Labs, Permits and Compliance Section in order to reduce costs.
- o The new ECI water and wastewater facilities are approaching their start-up phase. On-site training began 3/23. MES should meet the April 15th operating date.
- o A lawsuit has been filed against MES by FETCO.
- o Six new water and wastewater contracts were initiated since last month.
- o **Cecil County** - The County approved the financial proposal for the landfill cell.
- o **Town of Elkton** - Another meeting has been held to discuss MES operation of the facilities and a competitor's claim they can do it better and cheaper.
- o **Poolesville** - Currently negotiating a contract to operate their water system.
- o **Montgomery County MRF** - An article was written in Bio Cycle about the facility and MES's role.
- o **Bethlehem Steel** - An announcement regarding this project will be made next month.
- o **Dundalk Marine Terminal** - A presentation will be made by Bill Chicca in April.

SOFTWARE PROCUREMENT UPDATE

A special presentation will be made in April. Negotiations are underway with both companies regarding numbers. The selection will not be approved or funds expended until the Board is presented and understands the information.

**FINANCIAL REPORT**

Ms. Anselmi reviewed the eight months' operating report, Overhead & Recovery and Fringe Benefit Costs (see attached).

Mr. Perdikakis briefly reviewed the meeting with the State auditors.

Ms. Anselmi also reviewed the Consolidated Balance Sheet which will be prepared quarterly after next month.

The Deloitte & Touche report addressing internal control structure was handed out to the members.

**RESOLUTIONS**

Mr. Perdikakis introduced the first Resolution (92-3-1R) authorizing the establishment of a Procurement Review Board. Mr. Shubnell and Mr. Coleman suggested two changes: one in the title and the second in paragraph 5. Dr. Barnes made the motion to approve the Resolution as amended, Mr. Pierce seconded, and the Resolution was approved. The Resolution was retyped and signed.

Ms. Anselmi introduced the second Resolution (92-3-2R) delegating the Director or his designee the authority to declare official intent to reimburse certain expenditures with proceeds of bonds anticipated to pay MES project costs. Mr. Shubnell moved to approve the Resolution, Dr. Barnes seconded, and the Resolution was approved and signed.

**LEGAL UPDATE**

Mr. Coleman reminded the Board Members that the Financial Disclosure forms which were passed out are due the end of April.

Mr. Coleman advised the members that procedures and charges for responding to Public Information Act requests need to be formalized by MES. A Resolution will be prepared to establish the procedures and brought before the Board.

Mr. Coleman reviewed with the Board litigation with FETCO, the Montgomery County leaf and yard waste hauling contractor, whose services MES terminated. FETCO filed a breach of contract for \$500,000. The contract has been re-bid and FETCO is the low bidder. A responsibility hearing will be scheduled regarding their ability to perform and if they are not awarded the contract, FETCO could hold up award of the contract.

GENERAL DISCUSSION

Plans are being finalized for the new office. The Board will be given a tour.

ADJOURNMENT

The meeting adjourned at 11:33 a.m. The next scheduled meeting is April 30, 1992 at 10:00 a.m.

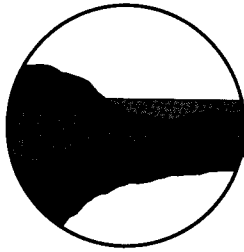


R. Kenneth Barnes, Secretary



George G. Perdikakis, Director

SEAL



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*Director*

**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-4  
April 30, 1992**

**LOCATION:** Maryland Environmental Service  
2020 Industrial Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:11 AM (Convened)

**DIRECTORS PRESENT:** George G. Perdikakis  
Annette Anselmi  
Edward A. Griffith  
R. Kenneth Barnes  
Robert W. Pierce

**OTHERS PRESENT:** Kenneth A. Howarth  
Beth Schomburg  
Sean Coleman  
Nancy Voorhees Balenske  
Keith Tate

**APPROVAL OF MINUTES**

Dr. Barnes made the motion to approve the Minutes of the March 26, 1992 meeting. The motion was seconded by Mr. Griffith. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

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**PROJECT STATUS**

Mr. Perdikakis reviewed with the Board the status of the following projects:

- o **Freedom District** - The plant is in start-up phase. The Contractor is planning to submit a claim due to the extensive amount of rock found while under construction.
- o **ECI** - The water and wastewater treatment systems are in the start-up phase. This is the first reverse osmosis plant in the State. Phase II has received a \$980,000 grant from the Department of Interior with assistance from Congresswoman Barbara Mikulski.
- o **Mr. Perdikakis** recommended a meeting be set-up with the Sierra Club.
- o **MES** received all requested Major Maintenance Funding this legislative year.
- o **All Capital Improvement Project requests** were approved by the Legislature.
- o **Tire Reef Program** - 1,000 tire reefs have been transported and placed off Tilghman Island with assistance of the local watermen.
- o **Scrap Tire Recycling System** - The pre-submittal meeting is May 4, 1992.
- o **Mid-Shore Regional SWF** - Beginning April 28th, solid waste is accepted from Kent County. The entrance to the Landfill is going to be spruced up.
- o **Cecil County** - MES is exploring options for conduit financing of a new cell for the central landfill.
- o **P.G. County Yard Waste Program** - The facility should be completed by June 20th and an Opening Ceremony is being planned.
- o **Mr. Perdikakis** will be spending May and June visiting various facilities.

- o **Garrett County** - A public hearing is scheduled May 11th explaining options to citizens regarding the landfill.
- o **Westvaco** - They have contacted MES again regarding the landfill. Mr. Perdikakis may meet with them when he is in Western Maryland.

**FINANCIAL REPORT**

Ms. Anselmi reviewed the nine months' operating results, Equipment Funds - Balance Sheet, MES Enterprise Fund Balance Sheet, and the Distribution of Earnings (see attached). Discussion followed each review.

Mr. Perdikakis told the Board a response has not been received to date from the Legislative Auditors.

**EQUIPMENT FUND RESOLUTION**

Mr. Perdikakis introduced Resolution (92-4-1R) approving the purchase of certain "Capital Equipment Expenditures" totaling \$281,324.28 (see attached). Mr. Pierce made the motion to approve the Resolution, Dr. Barnes seconded, and the Resolution was approved and signed.

**LEGAL UPDATE**

Mr. Coleman informed the Board that MES has responded to FETCO's Request for Documents. MES is preparing a Discovery Request which will go out today or tomorrow. A Responsibility Hearing was held April 16th, but the meeting abruptly ended due to FETCO's request to tape it. The Responsibility Decision has not been made and a new Contract has not been awarded to date.

Mr. Coleman also advised the Board of the status of the Personnel Grievance of Wayne Powell. MES has begun the process of terminating Mr. Powell. A criminal case is pending in Anne Arundel County Circuit Court against Mr. Powell.

**DUNDALK MARINE TERMINAL**

Mr. Perdikakis briefed the Board on the Dundalk Marine Terminal 14th Street Cleaning and Rehabilitation Project. MES is under contract with the Maryland Port Administration to provide the services for this Project. MES is also procuring a chrome soil treatment process.

GENERAL DISCUSSION

Mr. Perdikakis distributed to the Board the BioCycle article about the Montgomery County MRF.

Mr. Perdikakis informed the Board a recommendation has been made by the Butta Commission to reorganize the State's environmental departments, possibly resulting in making MES an independent agency. A meeting is scheduled May 13th.

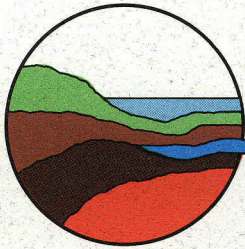
ADJOURNMENT

The Board adjourned at 11:27 a.m. to go into Executive Session to discuss the reorganization of MES.

  
\_\_\_\_\_  
R. KENNETH BARNES  
SECRETARY

  
\_\_\_\_\_  
GEORGE G. PERDIKAKIS  
DIRECTOR

SEAL



# Maryland Department of Natural Resources



## Maryland Environmental Service

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*Director*

**BOARD OF DIRECTORS  
MINUTES  
SPECIAL MEETING 92-5A  
MAY 5, 1992**

**LOCATION:** 2020 Industrial drive

**TIME:** 10:00 (Scheduled)  
10:10 (Convened)

**DIRECTORS PRESENT:** George G. Perdikakis  
Annette Anselmi  
R. Kenneth Barnes  
Edward A. Griffith  
Robert W. Pierce  
Lawrence D. Shubnell

**OTHERS PRESENT:** Nancy Voorhees Balenske  
Charlie Bangert  
Dane Bauer  
Bill Classon  
Sean Coleman  
Ed Golas  
Ken Howarth  
Tom McCabe  
Kim Pooler  
Beth Schomburg  
Tom Sprehe

### OPENING REMARKS

Mr. Perdikakis convened the Special Board Meeting by praising the participants involved in the process of selecting a supplier of computer hardware, software and professional services to implement a financial, accounting and statistical information system. He also introduced Ms. Kim Pooler, who coordinated the effort.

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**PRESENTATION**


Ms. Anselmi introduced Mr. Robert Waters of Management Consulting Services. Mr. Waters provided data processing consulting services to MES throughout the process. Mr. Waters then proceeded to review with the attendees the recommendations as outlined in the attached notebook. Discussion followed and questions were addressed.

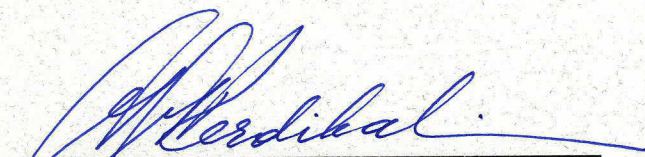
**MOTION**

Mr. Edward Griffith made the motion to begin exclusive negotiations with J.D. Edwards, Inc. and IBM Corporation. The motion was seconded by Mr. Pierce and approved unanimously.

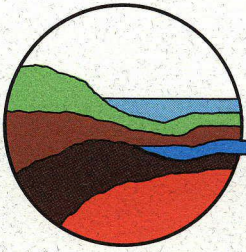
**ADJOURNMENT**

The meeting adjourned at 11:45 a.m.

  
R. KENNETH BARNES, SECRETARY

  
GEORGE G. PERDIKAKIS, DIRECTOR

SEAL



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**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-5  
MAY 28, 1992**

**LOCATION:** Maryland Environmental Service  
2020 Industrial Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:18 AM (Convened)

**DIRECTORS PRESENT:** George G. Perdikakis  
Annette Anselmi  
R. Kenneth Barnes  
Edward A. Griffith  
Robert W. Pierce  
Edwin G. Richards  
Lawrence A. Shubnell

**OTHERS PRESENT:** Sean Coleman  
Kenneth A. Howarth  
Beth Schomburg  
Nancy Voorhees Balenske

**APPROVAL OF MINUTES**

Dr. Barnes made the motion to approve the Minutes of the April 30, 1992 meeting and the May 5, 1992 Special Meeting. Mr. Perdikakis asked that a number be assigned to the Minutes of the Special Meeting. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

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DNR TTY for Deaf: 301-974-3683

PROJECT STATUS

Mr. Perdikakis reviewed with the Board the status of the following projects:

- o **Elkton** - MES was to make a presentation to the Town which was canceled. The future of MES involvement is still undecided.
- o **Freedom Construction** - The project is on schedule and under budget. The anticipated start-up date is September 7th.
- o **BWI Airport** - MES has received two new projects from them.
- o **Point Lookout Wastewater** - The construction contract has been awarded to P.G. Construction Co. for \$2.5 million. The bid is less than the engineer's estimate.
- o **Backbone/Savage Mountain** - The Notice to Proceed was issued to Beitzel Construction Corp. for \$234,000.
- o **Martin's Airport** - They have approached MES about possible oversight of a hazardous waste clean-up.
- o **Blue Plains** - Another one-year Contact has been signed. A proposal has been submitted for the Patuxent Naval Air Base Groundwater Remediation Project.
- o **Water and Wastewater Violations** - 15 Corporate, 6 State violations in April.
- o **Tire Project** - Approximately 150 people attended the pre-submittal meeting. July 20th is the deadline for submittals. The RFP is being prepared for technical and financial advisors.
- o **Hart-Miller Island** - The Intensive Crust Management Project has begun for both North and South Cells. Modifications have been completed to the trencher.

- o **Anne Arundel County** - The County has severed their ties with the Northeast Maryland Waste Disposal Authority. Mr. Perdikakis is meeting with the County to see what sort of assistance MES can provide.
- o **Cecil County** - MES is under contract to finance the next cell for the central landfill.
- o **Somerset County SLF** - MDE approved the Phase II Hydrogeological Study.
- o **Midshore** - The road upgrade has been completed. Improvements, including landscaping, are underway at the entrance to the Landfill and blacktopping/entrance widening is scheduled for bid in June.
- o **Bethlehem Steel** - The proposal was sent to MPA.

#### **FINANCIAL REPORT**

Ms. Anselmi reviewed the ten months' operating results and Equipment Funds - Balance Sheet.

Ms. Anselmi also reviewed with the Board the Declaration of Official Intent for ECI Phase II, Somerset County, Garrett County, Midshore, Kent County Landfill, Cecil County, and BCRRF.

#### **LEGAL UPDATE**

Mr. Coleman reviewed with the Board the status of litigation involving MES or its employees.

#### **GENERAL DISCUSSION**

Mr. Pierce asked about the status of Church Hill. Mr. Perdikakis provided an update.



**BOARD OF DIRECTORS MINUTES  
MEETING 92-5  
MAY 28, 1992  
Page 4**

Mr. Perdikakis informed the Board of the Maryland Port Authority's request to utilize the services of Mr. Andy Papaminas as an interpreter during their visit to Greece. MPA will pay his expenses, but cannot pay for his airline ticket. Mr. Perdikakis expressed his reluctance to pay for the fare, however Mr. Shubnell suggested that it would be an act of goodwill in that the Port is a major client of ours and, after all, we all work for the State. The Board members indicated that they had no objection to MES paying for Mr. Papaminas' airfare.

**ADJOURNMENT**

The Board adjourned at 11:30 a.m.

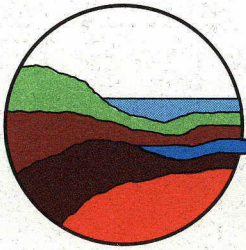
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**R. Kenneth Barnes**  
**Secretary**

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**George G. Perdikakis**  
**Director**

**SEAL**



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George G. Perdikakis  
*Director*

**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-6  
June 25, 1992**

**LOCATION:** Maryland Environmental Service  
2020 Industrial Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:15 AM (Convened)

**DIRECTORS PRESENT:** George G. Perdikakis  
Annette Anselmi  
R. Kenneth Barnes  
Edward A. Griffith  
Robert W. Pierce

**OTHERS PRESENT:** Sean Coleman  
Kenneth A. Howarth  
Beth Schomburg  
Tom Sprehe

**APPROVAL OF MINUTES**

Dr. Barnes made the motion to approve the Minutes of the May 28, 1992 meeting. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

PROJECT STATUS

Mr. Perdikakis reviewed with the Board the status of the following projects:

- o **Elkton** - The Mayor of the Town of Elkton proposed an incentive award to employees if operations and maintenance comes in under budget. Mr. Perdikakis thought that this was an excellent idea and hoped to see this in another five plants next year.
- o **Freedom Construction** - The project is ahead of schedule and under budget.
- o **Dundalk Marine Terminal** - MES is holding extensive negotiations with the U.S. Attorney, Dick Bennett. Mr. Bennett said that there was no criminal act but did question MDE's consent order. EPA is looking into the case and will not have an opinion for another two weeks. Mr. Perdikakis is very pleased with the job MES is doing.
- o **Backbone/Savage Mountain** - The Notice to Proceed was issued to Beitzel Construction Corp. for \$234,000.
- o **Martin's Airport** - They have approached MES about possible oversight of a hazardous waste clean-up.
- o **BCRRF** - Has a surplus of \$600,000. Mr. Perdikakis believes that the employees operating BCRRF care.
- o **Water and Wastewater Violations** - 12 Corporate, 3 State violations in May.
- o **Hart-Miller Island** - The budget was dropped from a seven 24-hour days to five 10-hour days in order to cut costs.

- o **Prince George's County** - The opening ceremonies will take place in September.
- o **Cecil County** - MES is under contract to finance the next cell for the central landfill.
- o **ECI** - MES is experiencing some problems with a subcontractor. A meeting will be scheduled with Mr. Perdikakis, Sean Coleman and Bob Tenanty.
- o **Midshore** - The road upgrade has been completed. Improvements, including landscaping at the entrance to the Landfill, were completed this month totalling \$8,000.
- o **Anne Arundel County** - Mr. Perdikakis met with officials concerning a possible leaf composting facility.
- o **Hagerstown** - The Mayor is pleased with MES and accepted our recommendation on June 16, 1992. We could be getting more work from them.
- o **Capital Improvements Project** - The Governor's office is pleased since our report will be going to Planning five days earlier than scheduled.
- o **Montgomery County** - The County would like Mr. Perdikakis to join a negotiating team that is looking into exporting solid waste.

#### FINANCIAL REPORT

Ms. Anselmi reviewed the eleven months' operating results and Equipment Funds - Balance Sheet.

Mr. Perdikakis wanted to express his complete dissatisfaction with the State Auditor's Report. He felt it was irresponsible reporting and he is going to call a press conference in July. The Board members will be informed of the date.

Ms. Anselmi took tremendous exception to the auditors statement addressing the internal control structure.

#### SOFTWARE PROCUREMENT UPDATE

A special presentation was made to the Board by Mr. Bob Waters and Ms. Kim Pooler explaining the negotiations between both companies regarding numbers. Mr. Perdikakis asked the Board for authorization to enter into contracts. Dr. Barnes made the motion to approve the authorization and Mr. Pierce seconded the motion. The motion passed unanimously.

#### RESOLUTION

Mr. Perdikakis introduced a Resolution (92-06-1R) authorizing the implementation of an incentive program for employees assigned to operate the Town of Elkton Wastewater Treatment Plant and collection system. Dr. Barnes made the motion to approve the Resolution, Mr. Pierce seconded, and the Resolution was approved unanimously.

#### LEGAL UPDATE

Mr. Coleman reviewed with the Board the status of litigation involving MES or its employees.

#### NEW BUSINESS

Mr. Perdikakis informed the Board that Baltimore County has officially asked MES to assist them with the "Stump Dump". Mr. Perdikakis is looking forward to this project and will discuss his plans with Governor Schaefer.

#### GENERAL DISCUSSION

Mr. Perdikakis informed the Board on the outcome of the retreat which took place this month. The new motto is "Talk to your Customers". MES is heading in a new direction and will concentrate on the water business as well as our solid waste capabilities.

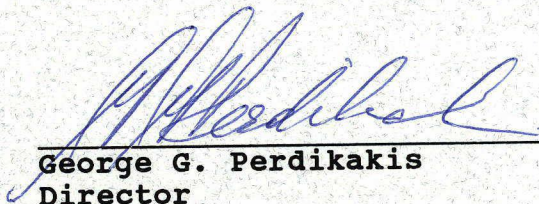
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BOARD OF DIRECTORS MINUTES  
MEETING 92-5  
MAY 26, 1992  
Page 5

ADJOURNMENT

The Board adjourned at 11:47 a.m.

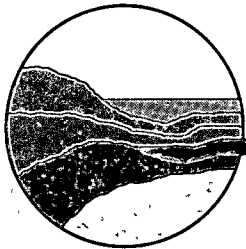


R. Kenneth Barnes  
Secretary



George G. Perdikakis  
Director

SEAL



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**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-8  
August 27, 1992**

**LOCATION:** Maryland Environmental Service  
2020 Industrial Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:00 AM (Convened)

**DIRECTORS PRESENT:** George G. Perdikakis  
R. Kenneth Barnes  
Robert W. Pierce  
Lawrence D. Shubnell  
Edwin G. Richards

**OTHERS PRESENT:** Sean Coleman  
Kenneth A. Howarth  
Beth Schomburg  
Nancy Voorhees Balenske

**APPROVAL OF MINUTES**

Dr. Barnes made the motion to approve the Minutes of the June 25, 1992 meeting. Mr. Pierce seconded. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

**PROJECT STATUS**

Mr. Perdikakis reviewed with the Board the status of the following projects:

- o **Tires** - Thirty (30) requests for application responses were received and are being reviewed. The next Advisory Meeting is September 1, 1992. The project will be reviewed with the Board at the next meeting.

**BOARD OF DIRECTORS MINUTES**  
**MEETING 92-8**  
**AUGUST 27, 1992**  
**Page 2**

- o **Bethlehem Steel** - The MPA Strategic Needs Contract has been signed.
- o **Hart-Miller Island** - The Crust Management Program is proceeding exceptionally well. Operations are continuing on a 5 day a week, 10 hour per day schedule.
- o **Midshore** - Some Personnel issues are being resolved.
- o **Prince George's County Composting** - Performance testing of pre-screening equipment moved to early September due to weather. Asphalt restoration of excavated, trenches, foundation and ramp is accomplished. Client requested a refrigerant removal proposal for the appliance recycling activities in Brown Station Road. Plans for the new maintenance building were received. Bid is scheduled for early September.
- o **ECI** - Problems with the reverse osmosis plant have been resolved.
- o **Freedom** - Construction is on schedule and within budget.
- o **Elkton** - Operations are continuing for another year.
- o **July Compliance Record** - 29 Corporate; 3 State
- o **Laboratory** - A report will be made at the next Board Meeting about reducing costs.
- o **"Stump Dump"** - MES is in full operation and moving ahead of schedule.
- o **MES** is putting together a proposal to assist trailer homes in Caroline County with their septic system.

**AUDITORS' RESPONSE**

The members were given copies of the Auditors' letter and MES's response to the letter.



FINANCIAL REPORT

Mr. Howarth reviewed the Unaudited June 30, 1992 Twelve Months' Operating Results. (See attached). Mr. Perdikakis presented to the Board the proposal to return \$117,097.98 in State Reimbursable Overhead Absorption to the State. Dr. Barnes made the motion to authorize the return, Mr. Pierce seconded, and the motion passed unanimously.

Dr. Barnes requested a comparison of last year's operating results for next month.

Next month's operating results will be for July and August.

Mr. Howarth reviewed the Distribution of Earnings (see attached). Mr. Perdikakis asked for the Board's acceptance of the recommendation to reserve \$125,000 for DP and MIS Activity and \$75,000 for office relocation. Mr. Richards made the motion, Mr. Shubnell seconded, and the motion carried unanimously.

OPEN MEETINGS

Mr. Coleman distributed the attached memorandum for the Board's information and briefly reviewed it with the members.

EXECUTIVE SESSION

Mr. Perdikakis requested the Board go into Executive Session at 10:42 to discuss the future of the Agency and consult with Counsel regarding assumption of debt obligations. Open Session resumed at 10:48.

GENERAL DISCUSSION

Mr. Richards informed the Board a series of articles regarding recycling appeared in the Times - Record.

CECIL COUNTY

Mr. Coleman distributed to the Board drafts of financing documents for the Cecil County Landfill. These documents are to be reviewed by the members prior to a Special Meeting to be scheduled after Labor Day. Mr. Coleman addressed the members' questions and Mr. Shubnell advised the Board of the necessity to receive proper documentation regarding any possible conflicts of interest. Mr. Perdikakis asked for the approval of the form of the POS presented to the Board this date and to proceed with the authorization. Mr. Shubnell made the motion, Mr. Richards seconded and the motion passed unanimously.


MISCELLANEOUS

Mr. Perdikakis handed out Certificates for the Reappointment to the Board of Mr. Pierce (term expires 6/30/93), Mr. Shubnell (term expires 6/30/94), and Mr. Richards (term expires 6/30/96).

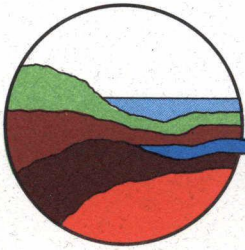
ADJOURNMENT

The meeting adjourned at 11:14 a.m.

  
\_\_\_\_\_  
R. Kenneth Barnes, Secretary

  
\_\_\_\_\_  
George G. Perdikakis, Director

SEAL



# Maryland Department of Natural Resources



## Maryland Environmental Service

2020 Industrial Drive  
Annapolis, Maryland 21401  
(301) 974-7281

William Donald Schaefer  
*Governor*

Torrey C. Brown, MD  
*Secretary*

George G. Perdikakis  
*Director*

**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-9  
September 16, 1992**

**LOCATION:** Maryland Environmental Service  
2020 Industrial Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:24 AM (Convened)

**DIRECTORS  
PRESENT:** George G. Perdikakis  
Annette Anselmi  
R. Kenneth Barnes  
Edward A. Griffith  
Lawrence D. Shubnell

**OTHERS  
PRESENT:** Sean Coleman  
Beth Schomburg  
Nancy Voorhees Balenske  
Thomas G. Sprehe  
Sam Ketterman, Alex. Brown & Sons

### Approval of Minutes

Dr. Barnes made the motion to approve the Minutes of the August 27, 1992 meeting. Mr. Griffith seconded. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

### PROJECT STATUS

Mr. Perdikakis gave only a brief review due to the recent date provided in August. Mr. Perdikakis reported the "Stump Dump" has expended as of September 11, 1992, \$145,000. Mr. Griffith requested the "Stump Dump Update" article in Baltimore County's Newsletter be included as part of the Minutes.

**FINANCIAL REPORT**

Ms. Anselmi reviewed the one month's operating results, ending July 31, 1992.

**LEGAL UPDATE**

Mr. Coleman apprised the Board of the possibility of two legal actions.

**NEW BUSINESS**

Mr. Perdikakis informed the Board of the potential of 10 new clients.

**GENERAL DISCUSSION**

Mr. Shubnell commented on his impression of the privatization meeting he attended at which MES made a presentation and felt there was a general sympathy for MES being given greater independence.

**At 10:46 a.m. a recess was taken in order to receive final information regarding financing of the Cecil County Landfill. The Board reconvened at 11:02 a.m.**

**CECIL COUNTY LANDFILL**

Mr. Coleman reviewed with the Board the documents to be approved this date to finance the acquisition, design, construction and operation of Cell No. 5 and appurtenances of the Cecil County Landfill. The documents included the Resolution to authorize issuance, sale, and delivery of Revenue Bonds; the draft Purchase Contract; copies of the Lease, Sublease, Ground Lease, Intergovernmental Agreement, and Indenture of Trust. The Lease, Sublease, and IGA were signed by Cecil County September 15, 1992.

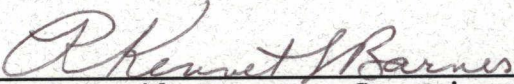
**BOARD OF DIRECTORS MINUTES  
MEETING 92-9  
SEPTEMBER 16, 1992  
Page 3**

Discussion followed and questions were addressed by Mr. Coleman and Ms. Anselmi. Mr. Perdikakis requested a breakdown of the yearly cost and transaction costs. Ms. Anselmi advised the Board that MES's financial advisor, PFM will be providing a reasonableness statement. Dr. Barnes made the motion to approve Resolution 92-09-1R, subject to PFM's statement of reasonableness and their recommendation as explained by Ms. Anselmi, becoming part of the documentation relied upon by the Board. Mr. Griffith seconded the motion and the motion was unanimously approved by the Board.

Mr. Sam Ketterman of Alex. Brown & Sons joined the meeting to deliver a deposit and execute the Bond Purchase Agreement.

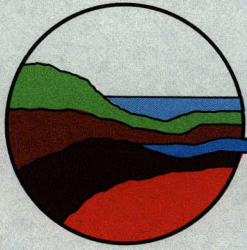
**ADJOURNMENT**

The meeting adjourned at 11:27 a.m. The next Board meeting is October 22, 1992.

  
\_\_\_\_\_  
R. Kenneth Barnes, Secretary

  
\_\_\_\_\_  
George G. Perdikakis, Director

**SEAL**



**Maryland Department of Natural Resources**



**Maryland Environmental Service**

2011 Commerce Park Drive  
Annapolis, Maryland 21401  
(410) 974-7281

William Donald Schaefer  
*Governor*

Torrey C. Brown, MD  
*Secretary*

George G. Perdikakis  
*Director*

**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-10  
October 22, 1992**

**LOCATION:** Maryland Environmental Service  
2011 Commerce Park Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:15 AM (Convened)

**DIRECTORS  
PRESENT:** George G. Perdikakis  
Annette Anselmi  
R. Kenneth Barnes  
Edward A. Griffith  
Larry D. Shubnell  
Robert W. Pierce  
Edwin G. Richards

**OTHERS  
PRESENT:** Sean Coleman  
Beth Schomburg  
Nancy Voorhees Balenske  
Kenneth Howarth  
  
Bill Classon  
Lee Zeni (Attended a portion of the meeting)  
Al Razik

Prior to convening the meeting, Mr. Perdikakis introduced Mr. William Classon to the Board and thanked him for the exceptional job he did coordinating the office move.

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1970 - 1990*

DNR TTY for Deaf: 410-974-3683

**APPROVAL OF MINUTES**

Dr. Barnes made the motion to approve the Minutes of the September 16, 1992 meeting. Mr. Griffith seconded. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

**PROJECT STATUS**

Mr. Perdikakis reported on the following:

- o **ECI Water and Wastewater** - Experiencing minor problems, but MES is working with the manufacturer and consultants to determine corrective measures.
- o **Elkton** - Mr. Perdikakis is meeting on a monthly basis with the Mayor.
- o **Two proposals** have been submitted to: 1) Leonardtown for evaluation of wastewater utility, and 2) Emmitsburg for supervisory and full service operations for water and wastewater.
- o **Allegany County** - MES is working on a rubble landfill project with the County and the Department of Public Safety and Corrections.
- o **A presentation** has been made to Talbot County for a rubble landfill.
- o **Garrett County** - Construction bids for the new landfill are due today.
- o **14th Street** - MES has awarded the contract for rehabilitation of the storm drain system. Work is to begin October 26th.
- o **Hawkins Point** - The Allied cell is 99% full and closure is scheduled for Spring 1993.

**REORGANIZATION**

Mr. Perdikakis explained to the Board two reorganizational changes within MES. He introduced to the Board Mr. Lee Zeni who has been named Program Chief of the Dredge Material Management Program. Mr. Perdikakis asked the Board to approve the change and to approve Mr. Zeni's use of his personal car and reimbursement for mileage. Mr. Shubnell made the motion to approve the change and reimbursement for mileage, and Mr. Pierce seconded. The motion was approved unanimously.

The second reorganization is to create a Sludge Management and Environmental Quality Division within Water and Wastewater. Mr. Perdikakis introduced to the Board Mr. Al Razik, who will head this Division.

**FINANCIAL REPORT**

Ms. Anselmi reviewed the three months' operating results ending September 30, 1992.

**AUDIT REPORT**

The 1992 Audit Report was distributed to the Board. Ms. Anselmi reviewed the highlights and asked the members to review for further discussion at the next meeting. Discussion was held regarding the addition of a notation to the balance sheet regarding Bond Indentures.

**CECIL COUNTY**

Ms. Anselmi handed out copies of the Financial Advisory Memorandum from Public Financial Management, Inc. regarding the Lease Revenue Bonds for the Cecil County Landfill Project.

**KENT COUNTY - MIDSHORE PARTNERSHIP**

Mr. Perdikakis presented to the Board, Resolution 92-10-1R, providing for the execution of and approving the First Amendment to the Waste Disposal Service Agreement between the Service and the Mid-Shore Counties, and providing for the execution of and approving the Waste Disposal Service Agreement between the Service



**BOARD OF DIRECTORS MINUTES  
MEETING 92-10  
OCTOBER 22, 1992  
Page 4**

and Kent County, and Mr. Griffith made the motion to approve the Resolution, Mr. Richards seconded. The motion passed unanimously and was signed by the Board.

**GARRETT COUNTY**

Mr. Coleman reviewed with the Board the Ground Lease and Service Agreement with the Board of County Commissioners for the landfill project. Next month the remainder of the package and the Resolution to proceed will be presented to the Board.

Mr. Perdikakis advised the Board of a solid waste collection system study to be performed by the Service. Mr. Perdikakis requested approval from the Board to allocate \$7,500.00 from the Service's Program Development Fund to share the cost with the County. Dr. Barnes made the motion to approve the use of Program Development Funds for the study, Mr. Pierce seconded and the motion passed.

**LEGAL UPDATE**

Mr. Coleman informed the Board of the receipt of a 60-day notice letter of alleged violations at Victor Cullen sent by a citizen's group. MES met with the Maryland Departments of the Environment, Juvenile Services and General Services to coordinate a response. DGS, DJs, MDE and MES will enter into a Consent Order establishing a schedule for improvements.

Mr. Coleman also advised the Board that MES is waiting for a decision on the Wayne Powell termination hearing from the Office of Administrative Hearings.

Mr. Perdikakis informed the Board that he has asked Mr. Coleman to look into the possibility of hiring a Staff Attorney to assist Mr. Coleman.

**GENERAL DISCUSSION**

Mr. Perdikakis asked for the Board's approval to expend \$500.00 for a general staff meeting at the Stump Dump for the individuals who were involved with the project. Mr. Pierce made the motion to approve the expenditure, the motion was seconded and passed unanimously.

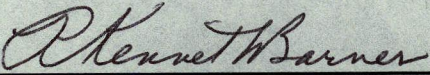
**BOARD OF DIRECTORS MINUTES  
MEETING 92-10  
OCTOBER 22, 1992  
Page 5**

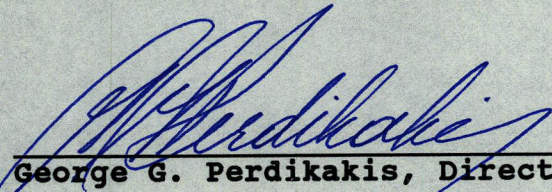
**GENERAL PURPOSE**

Mr. Perdikakis then asked that the non-Board members, except Mr. Coleman and Ms. Schomburg, be excused from the meeting at 11:44 a.m. Discussion followed regarding MES's relationship with the Northeast Maryland Waste Disposal Authority and MES's possible involvement in the Emissions Testing Program.

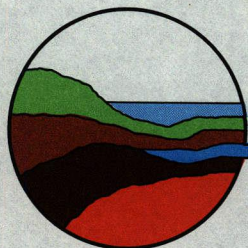
**ADJOURNMENT**

The meeting adjourned at 12:06 p.m. The next Board Meeting will be November 19, 1992.

  
R. Kenneth Barnes, Secretary

  
George G. Perdikakis, Director

**SEAL**



# Maryland Department of Natural Resources



## Maryland Environmental Service

2011 Commerce Park Drive  
Annapolis, Maryland 21401  
(410) 974-7281

William Donald Schaefer  
*Governor*

Torrey C. Brown, MD  
*Secretary*

George G. Perdikakis  
*Director*

**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-11  
NOVEMBER 25, 1992**

**LOCATION:** Maryland Environmental Service  
2011 Commerce Park Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:15 AM (Convened)

**DIRECTORS  
PRESENT:** George G. Perdikakis  
R. Kenneth Barnes  
Edward A. Griffith  
Robert W. Pierce  
Larry D. Shubnell

**OTHERS  
PRESENT:** Sean Coleman  
Beth Schomburg  
Kenneth Howarth  
Lee Zeni  
Kelly Jones

### APPROVAL OF MINUTES

Dr. Barnes made the motion to approve the Minutes of the October 22, 1992 meeting. Mr. Pierce seconded. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

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1970 - 1990*

DNR TTY for Deaf: 410-974-3683

PROJECT STATUS

Mr. Perdikakis reported on the following:

- o **Freedom District** - Project is 99% complete.
- o **Elkton** - MES received a letter from the Mayor outlining an odor problem with the wastewater treatment plant. Mr. Perdikakis has a meeting with the Mayor Friday and will keep the Board posted.
- o **Maple Run** - MES saved the State approximately \$350,000 by rehabilitating a packaged water treatment plant from another facility and placing it at Maple Run.
- o **Dredging** - Lee Zeni gave a short report on the POP Program for disposal of dredged material which includes crust management, Bethlehem Steel and Phase I of the Chesapeake Bay Enhancement.
- o **Hart-Miller Island** - MES hired a new Project Manager who will spend a minimum of 4 days a week at the Island. This will cut down on the cost of management at HMI.
- o **Tire Recycling** - Mr. Perdikakis would like to have Mr. Richard Trainor, Chairman of the Scrap Tire Advisory Committee, give a presentation to the Board at the next meeting. Mr. Perdikakis will seek the Board's approval before making his recommendation to the Board of Public Works.
- o **Garrett County** - Mr. Perdikakis is reviewing the bids which came in a little high. Mr. Perdikakis is to meet with the County Wednesday, December 2, 1992.
- o **Allegany County** - Mr. Coleman is preparing a Conduit Agreement between MES, Allegany County and DPSCS. The Board will be asked to approve a Resolution of Intent to finance at the next meeting.
- o **Midshore** - The Board was informed that the Consolidation Pad Project was 2 months behind schedule. The Project is now substantially complete.

- o **Lab Services** - MES conducted a Study on the cost of in-house collection sampling. The Board will be advised of the findings of the Study.
- o **P.G. County** - The County has asked MES to assist in the recovery of freon from old refrigerators. Baltimore City has also contacted MES for assistance.
- o **In-House** - There have been some administrative changes. Mr. Ken Howarth will now be responsible for submitting overtime usage reports to Mr. Perdikakis. The construction group was abolished and its employees reassigned.

**FINANCIAL REPORT**

Mr. Howarth reviewed the four months' operating results ending October 31, 1992. (See attached.)

**LEGAL UPDATE**

Mr. Coleman informed the Board that Montgomery County is a Defendant in 30 lawsuits stemming from damage done during construction of the Materials Processing Facility. CRInc. will be notified of its obligation to indemnify MES and Montgomery County.

MES entered into a Consent Order establishing a schedule for improvements at the Victor Cullen Center. Mr. Perdikakis executed the Consent Order during the meeting.

Mr. Coleman also advised the Board that MES is waiting for a decision on the Wayne Powell termination hearing from the Office of Administrative Hearings.

Mr. Perdikakis informed the Board that the Deputy Attorney General approved hiring a Staff Attorney for MES.

BOARD OF DIRECTORS MINUTES  
MEETING 92-11  
NOVEMBER 25, 1992  
Page 4

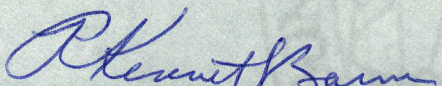
**NEW BUSINESS**

The Department of Budget and Fiscal Planning has asked MES to draft legislation making MES an independent authority. Mr. Perdikakis complimented Mr. Coleman for his quick actions.

Operating Engineers Local #37, which provided staffing for the Baltimore County Stump Dump Project, could be closing its school due to lack of funds. Based on the amount of support and cooperation provided by Local 37 to MES on the Stump Dump Project, Mr. Perdikakis asked that the Board support a Resolution in December to donate \$10,000 to the school.

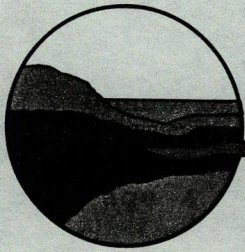
**ADJOURNMENT**

The meeting adjourned at 11:50 AM. The next Board Meeting will be December 18 at 12:00 PM, preceding the Office Christmas Party.

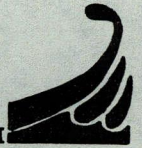
  
R. Kenneth Barnes, Secretary

  
George G. Perdikakis, Director

SEAL



**Maryland Department of Natural Resources**



**Maryland Environmental Service**  
2011 Commerce Park Drive  
Annapolis, Maryland 21401  
(410) 974-7281

William Donald Schaefer  
*Governor*

Torrey C. Brown, MD  
*Secretary*

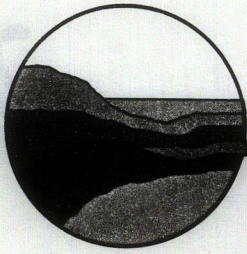
George G. Perdikakis  
*Director*

**MEMORANDUM**

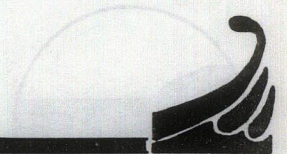
**DATE:** DECEMBER 9, 1992  
**TO:** BOARD MEMBERS  
**FROM:** BETH SCHOMBURG *BS*  
**SUBJECT:** DECEMBER BOARD MEETING

Attached for your information are the revised Minutes of the November 25th meeting.

BS:ar  
Enclosures  
cc: Kenneth A. Howarth  
Sean Coleman, Esq.  
Nancy Voorhees Balenske



**Maryland Department of Natural Resources**



**Maryland Environmental Service**  
2011 Commerce Park Drive  
Annapolis, Maryland 21401  
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Director

**BOARD OF DIRECTORS  
MINUTES  
MEETING 92-11  
NOVEMBER 25, 1992**

**LOCATION:** Maryland Environmental Service  
2011 Commerce Park Drive  
Annapolis, Maryland 21401

**TIME:** 10:00 AM (Scheduled)  
10:15 AM (Convened)

**DIRECTORS  
PRESENT:** George G. Perdikakis  
R. Kenneth Barnes  
Edward A. Griffith  
Robert W. Pierce  
Larry D. Shubnell

**OTHERS  
PRESENT:** Sean Coleman  
Beth Schomburg  
Kenneth Howarth  
Lee Zeni  
Kelly Jones

**APPROVAL OF MINUTES**

Dr. Barnes made the motion to approve the Minutes of the October 22, 1992 meeting. Mr. Pierce seconded. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.



PROJECT STATUS

Mr. Perdikakis reported on the following:

- o **Freedom District** - Project is 99% complete.
- o **Elkton** - MES received a letter from the Mayor outlining an odor problem with the wastewater treatment plant. Mr. Perdikakis has a meeting with the Mayor Friday and will keep the Board posted.
- o **Maple Run** - MES saved the State approximately \$350,000 by rehabilitating a packaged water treatment plant from another facility and placing it at Maple Run.
- o **Dredging** - Lee Zeni gave a short report on the POP Program for disposal of dredged material which includes crust management, Bethlehem Steel and Phase I of the Chesapeake Bay Enhancement.
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- o **Midshore** - The Board was informed that the Consolidation Pad Project was 2 months behind schedule. The Project is now substantially complete.

PROJECT STATUS

- o **Lab Services** - MES conducted a Study on the cost of in-house collection sampling. The Board will be advised of the findings of the Study.
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- o **In-House** - There have been some administrative changes. Mr. Ken Howarth will now be responsible for submitting overtime usage reports to Mr. Perdikakis. The construction group was abolished and its employees reassigned.

FINANCIAL REPORT

Mr. Howarth reviewed the four months' operating results ending October 31, 1992. (See attached.)

LEGAL UPDATE

Mr. Coleman informed the Board that Montgomery County is a Defendant in 30 lawsuits stemming from damage done during construction of the Materials Processing Facility. CRInc. will be notified of its obligation to indemnify MES and Montgomery County.

MES entered into a Consent Order establishing a schedule for improvements at the Victor Cullen Center. Mr. Perdikakis executed the Consent Order during the meeting.

Mr. Coleman also advised the Board that MES is waiting for a decision on the Wayne Powell termination hearing from the Office of Administrative Hearings.

Mr. Perdikakis informed the Board that the Deputy Attorney General approved hiring a Staff Attorney for MES.

**BOARD OF DIRECTORS MINUTES**  
**MEETING 92-11**  
**NOVEMBER 25, 1992**  
**Page 4**

**NEW BUSINESS**

The Department of Budget and Fiscal Planning has asked MES to draft legislation making MES an independent authority. Mr. Perdikakis complimented Mr. Coleman for his quick actions.

Operating Engineers Local #37, which provided staffing for the Baltimore County Stump Dump Project, could be closing its school due to lack of funds. Based on the amount of support and cooperation provided by Local 37 to MES on the Stump Dump Project, Mr. Perdikakis asked that the Board support a Resolution in December to donate \$10,000 to the school.

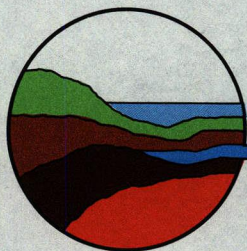
**ADJOURNMENT**

The meeting adjourned at 11:50 AM. The next Board Meeting will be December 18 at 12:00 PM, preceding the Office Christmas Party.

R. Kenneth Barnes, Secretary

George G. Perdikakis, Director

**SEAL**



**Maryland Department of Natural Resources**



**Maryland Environmental Service DIRECTORS**  
2011 Commerce Park Drive  
Annapolis, Maryland 21401  
(410) 974-7281

**MINUTES**

**Meeting 92-12**

**December 18, 1992**

William Donald Schaefer  
Governor

Torrey C. Brown, MD  
Secretary

George G. Perdikakis  
Director

**LOCATION:**

**Maryland Environmental Service  
2011 Commerce Park Drive  
Annapolis, Maryland 21401**

**TIME:**

**12:00 (Scheduled)  
12:30 (Convened)**

**DIRECTORS PRESENT:**

**George G. Perdikakis  
Annette Anselmi  
R. Kenneth Barnes  
Edward A. Griffith  
Robert W. Pierce  
Edwin G. Richards**

**OTHERS PRESENT:**

**Sean Coleman  
Beth Schomburg  
Kenneth Howarth  
Nancy Voorhees Balenske  
Richard Trainor**

**(Attended a portion of the meeting)  
Ron DeJulius  
Delegate Connie Galiazzo**

**APPROVAL OF MINUTES**

Dr. Barnes made the motion to approve the Minutes of the November 25, 1992 meeting. Mr. Pierce seconded. The Minutes were approved and signed by Mr. Perdikakis and Dr. Barnes.

**LOCAL #37**

Mr. Perdikakis reported that as of December 30th the Stump Dump Project will be substantially complete. Mr. Perdikakis told the Board the Operating Engineers Local #37 School has offered to teach a hazardous material course and train our operators on special equipment at any time. This offer will reduce costs to MES by approximately \$355.00 per individual for the hazardous material course and approximately \$50.00 per individual for a refresher

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**BOARD OF DIRECTORS MINUTES  
MEETING 92-12  
DECEMBER 18, 1992  
PAGE 2**

course. Discussion was then held regarding revisions to Resolution 92-12-1R to being presented to the Board transferring monies to the Operating Engineers Local #37 to support the school. Ms. Anselmi read the suggested changes to the Resolution (see attached). A motion was made by Mr. Pierce to accept the Resolution as read, Dr. Barnes seconded and Resolution 92-12-1R passed unanimously. The Resolution was retyped and signed.

Mr. Ron DeJulius, President of International Organization of Operating Engineers Local #37, thanked MES on behalf of the school's students, instructors, and membership for the financial support, and Mr. Perdikakis thanked Mr. DeJulius on behalf of MES. Delegate Connie Galiazzo also thanked MES for the cooperative effort between the State and the County.

**PROJECT STATUS**

Mr. Perdikakis reported on the following:

- o **Maple Run Youth Camp** - Due to a snowstorm, Maple Run Youth Camp's electricity was cut off resulting in loss of water and wastewater services to the facility. MES was informed of this at 5 p.m. on Friday. John Allen, Wyman Jackson and Ray Clarke immediately left Headquarters, in adverse weather conditions, to correct the situation at the facility in Allegany County. In appreciation of their quick action and dedication, Mr. Pierce, on behalf of MES, presented Certificates of Appreciation to Mr. Wyman Jackson, Mr. Ray Clarke, and Mr. Paul Lutz.
- o **Elkton** - Sludge from the facility is being accepted at Freedom District.
- o **MCI** - Plans and specifications are complete for the upgrade of the wastewater treatment facility.
- o **Poolesville** - Construction is progressing on schedule with plant in compliance.
- o **Freedom District** - Construction is completed.
- o **Violations** - One.
- o **Greenridge Youth Camp** - In-house design of new water treatment plant completed. Bids due 1/21/93.

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- o **Stump Dump** - Project is completely encapsulated and most heavy equipment has been removed. Maintenance will begin the first of the year.
- o **Dredging:**
  - Poplar Island** - The BPW was briefed in December and a public hearing is set for January 5th in Talbot County.
  - Pooles Island** - The Environmental Assessment Activities have been initiated.
  - Hart-Miller Island** - MES met the December 15th goal to complete 90% of drainage pattern. Crust Management is operating 7 days a week.
- o **Midshore** - The recycling operation pad will be operational January 2, 1993. Mr. Richards reported the Administrators were pleased with the report MES provided. Operations have exceeded the objectives and there have been no community complaints.
- o **Garrett County** - Met with the Commissioners 12/15/92 to discuss options relative to award of construction contract. The Commissioners made the decision to negotiate with the low bidder. Mr. Perdikakis asked for the Board's consent to negotiate and requested Mr. Coleman's participation in the negotiations. Dr. Barnes made the motion to authorize the Director to negotiate with the low bidder, Mr. Pierce seconded, and the motion passed.
- o **BCRRF** - A preliminary proposal from BFI was received and they are preparing a more detailed proposal. A draft Letter of Intent with Lehigh will lead to negotiation on test burn. A letter was received from Bob Taylor, Bethlehem Steel, expressing interest in developing a gasification facility.

SCRAP TIRE ADVISORY COMMITTEE

Mr. Richard Trainor, Chairman of the Committee, provided an update to the Board on their activities. A Request for Applications was sent out, 30 responses were received, and the Committee narrowed them down to 9. The proposals are being reviewed technically and financially, and the possibility exists that the System will contain more than one vendor. MES is also working in cooperation with the State Highway Administration and the University of Maryland on asphalt rubber testing.

FINANCIAL REPORT

Ms. Anselmi reviewed the 5 months' operating results, the Audit Report, and the Midshore Financials. The response to the Management Letter was distributed to the Board to be reviewed and discussed at the next meeting.

Ms. Anselmi also informed the Board of two Special Reviews for procedural and operational review. DeLoitte & Touche selected the Montgomery County project and MES selected the Midshore.

MANAGEMENT CONSULTING SERVICE

Ms. Anselmi reviewed the small overrun of Mr. Water's services by \$2,699.00 (see attached). The Board was asked to approve the amending of this Contract for an additional \$2,699.00. Mr. Richards made the recommendation to approve the amendment and expenditure of additional funds and Mr. Griffith seconded. The Board approved the recommendation unanimously.

ALLEGANY COUNTY

Ms. Anselmi reviewed Resolution 92-12-2R declaring the intent of MES to reimburse expenditures incurred with respect to development of the Allegany County Rubble Landfill. Dr. Barnes made the motion to approve Resolution 92-12-2R, Mr. Pierce seconded and the motion passed unanimously and was signed.

LEGAL UPDATE

Mr. Coleman reported a claim was received today, December 18, 1992 from an Assistant Baltimore County Attorney regarding rock damage to his car from a BCRRF vehicle. MES has also been named as a defendant in 30 District Court lawsuits. The suits relate to the Montgomery County Materials Recycling Facility. CRInc. has been

**BOARD OF DIRECTORS MINUTES  
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PAGE 5**

notified of their obligation to indemnify MES and the County. Four other claims related to alleged well contamination from the Victor Cullen Facility have also been received.

MES is still waiting for a decision on the Wayne Powell termination hearing and the Circuit Court hearing on Mr. Powell's grievance appeal is scheduled for December 29th.

Interviews have been scheduled for hiring a Staff Attorney.

Mr. Perdikakis asked Mr. Coleman to respond to a request received from an attorney regarding MES activities.

**NEW BUSINESS**

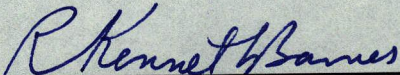
MES has been approached by the Resolution Trust to perform environmental assessments. A meeting is scheduled next week. MES has requested insurance to indemnify and protect the Agency.

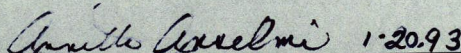
Mr. Griffith asked that the Minutes reflect congratulations to Mr. Perdikakis' son, George G. Perdikakis, Jr., on being named to All-Metro Football.

Mr. Perdikakis thanked the Board for the achievements reached together in 1992.

**ADJOURNMENT**

The meeting adjourned at 2:36 p.m. At the request of Dr. Barnes, the next Board Meeting will be January 21, 1993.

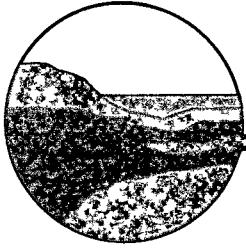
  
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R. KENNETH BARNES, SECRETARY

  
\_\_\_\_\_  
GEORGE G. PERDIKAKIS, DIRECTOR

**SEAL**

STATE THIMORE BOARD  
25% COTTON FIBER USA





**Maryland Department of Natural Resources**



**Maryland Environmental Service**  
2011 Commerce Park Drive  
Annapolis Maryland 21401  
(410) 974 7281

William Donald Schaefer  
*Governor*

Torrey C Brown MD  
*Secretary*

George G Perdikakis  
*Director*

**MEMORANDUM**

**TO** BOARD MEMBERS  
**FROM** BETH SCHOMBURG *[Signature]*  
**SUBJECT** REVISED MINUTES  
**DATE** JANUARY 11, 1993

At the request of Mr Coleman, enclosed are revised pages 4 and 5 to the Minutes of the December 18, 1992 meeting. The revisions pertain to the paragraph regarding claims under Legal Update.

BS ar  
Enclosures  
cc Ken Howarth  
Sean Coleman  
Nancy Voorhees Balenske ✓

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\_\_\_\_\_  
R KENNETH BARNES, SECRETARY

\_\_\_\_\_  
GEORGE G PERDIKAKIS, DIRECTOR

**SEAL**