



# Board of Directors Meeting

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**February 26, 2026**

**9:30 a.m.**

## Agenda

### Board Members

- Shelley Heller  
*Chair*
- Sean L. Coleman, Esq.  
*Secretary*
- Brendon Baatz  
*Treasurer*
- Moalie Jose, P.E.  
*Chair, Audit Committee*
- James H. Johnson Jr., Ph.D., P.E.  
*Chair, HR Committee*
- Odessa L. Phillip, P.E.
- Rebecca L. Flora, AICP  
*Secretary, Department of Planning*
- Charles C. Glass, Ph.D., P.E.  
*Executive Director*
- Delegate Dylan A. Behler

- |   |                    |
|---|--------------------|
| Call to Order   | Shelley Heller     |
| Inspire Awards  | Managing Directors |
| Approval of Minutes – January 22, 2026  | Shelley Heller     |
| Executive Director’s Report   | Charles Glass      |
| Strategic Plan Update   | Jeff Tosi          |
| New Business Report   | Managing Directors |
| Financial Report  | Hament Patel       |
| <ul style="list-style-type: none"> <li>• Darlington Water System 10<sup>th</sup> Biennial Report</li> </ul>   |                    |
| Human Resources Report  | Felicia Gross      |
| BEST Update   | Sandy Hertz        |
| Procurement   | Qieon Graham       |
| Procurement Items   |                    |
| <ul style="list-style-type: none"> <li>• Item 1: Brown Station Road Landfill street sweeping – Quiet Sweep, Ltd.</li> <li>• Item 2: SHA Traffic Data Management support – Synergy Systems &amp; Services, Inc.</li> <li>• Item 3: MDE engineering services for watershed studies</li> <li>• Item 4: Maryland Energy Administration Building Energy Performance Standards technical assistance pilot program</li> <li>• Item 5: Brown Station Landfill construction of new Cell 2/3</li> <li>• Item 6: MD Energy Administration Home Energy Rebate Program – JCN Partners, Inc. dba EverBlue</li> <li>• Item 7: Dundalk Marine Terminal &amp; Hawkins Point Landfill equipment rental – United Rentals (North America) Inc.</li> <li>• Item 8: Cox Creek/Colgate Creek dredged material hauling</li> <li>• Item 9: Maryland Military Department indoor firing range lead abatement – Arc Environmental, LLC</li> </ul> |                    |

Procurement Notifications

Legal Report

Priscilla Carroll

Group Updates

- Workforce Pipeline Development
- Swan Creek Nature Trail
- Aesthetics of Remediation – Tollgate Landfill
- SHA Emergency Response & Drainage Remediation

Todd Boulden  
Kenna Oseroff  
John Agnoli  
Alex Hancock

Old/New Business

Shelley Heller

Adjournment

Shelley Heller

**Approval after Solicitation**  
**PROCUREMENTS, CONTRACTS, PURCHASE ORDERS,**  
**AMENDMENTS, AND CHANGE ORDERS**  
**FOR**  
**BOARD OF DIRECTORS' APPROVAL**

**February 26, 2026**

**Item:** 1

**Type:** Services: over \$200,000

**Group & Division:** Environmental Operations

**MES Contract Number:** 1-26-4-16-5

**Project Name:** Brown Station Road Landfill (BSRL) Street Sweeping

**Title/Description:** Street sweeping services at the Brown Station Road Sanitary Landfill and associated facilities.

**Procurement Method:** Competitive Sealed Bid

**Bids/Proposals:** ~~Atlantic Sweeping & Cleaning, Inc. - \$218,060.00~~ Nonresponsive bid  
~~Small's Enterprise, LLC - \$305,520.00~~ Nonresponsive bid  
Quiet Sweep, Ltd. - \$340,115.05  
Pioneers Power Washing Inc. - \$357,000.00

**Awarded To:** Quiet Sweep, Ltd.\*

**Amount:** \$340,115.05

**Term:** June 30, 2026, with a one (1) year optional extension.

**Client/Fund Source:** Prince George's County/IGA 2-21-4-53

**MBE Goal:** 5%

**Remarks:** \*This item is being resubmitted to the BOD (originally approved as Item 6, December 18, 20205) for approval as the apparent low bidder became nonresponsive. The second-lowest bidder responded to the bid incorrectly and was immediately disqualified. Therefore, the recommendation to award has been issued for the third lowest bidder, Quiet Sweep, Ltd.

The contractor will perform street sweeping services at the Brown Station Road Sanitary Landfill and Convenience Center, including

all paved access roads, three (3) days per week. The contract also allows for on-call services and overtime work as needed.



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**February 26, 2026**

**Item:** 2

**Type:** Services over \$200,000

**Group & Division:** Technical and Environmental Services

**MES Contract Number:** 2-24-3-46

**Project Name:** SHA EISD Task 16 MDOT SHA Traffic Data Management Support

**Title/Description:** Synergy and its team would provide data collection, data analytics, subject matter expert, and program support for the Data Services Division. Synergy and its team would also provide as-needed GIS services, asset management professional services & business analysis services.

**Procurement Method:** GIS SBR Shortlist

**Bids/Proposals:** N/A

**Awarded To:** Synergy Systems & Services Inc.

**Amount:** \$448,860.60

**Term:** Notice to Proceed through June 30, 2027

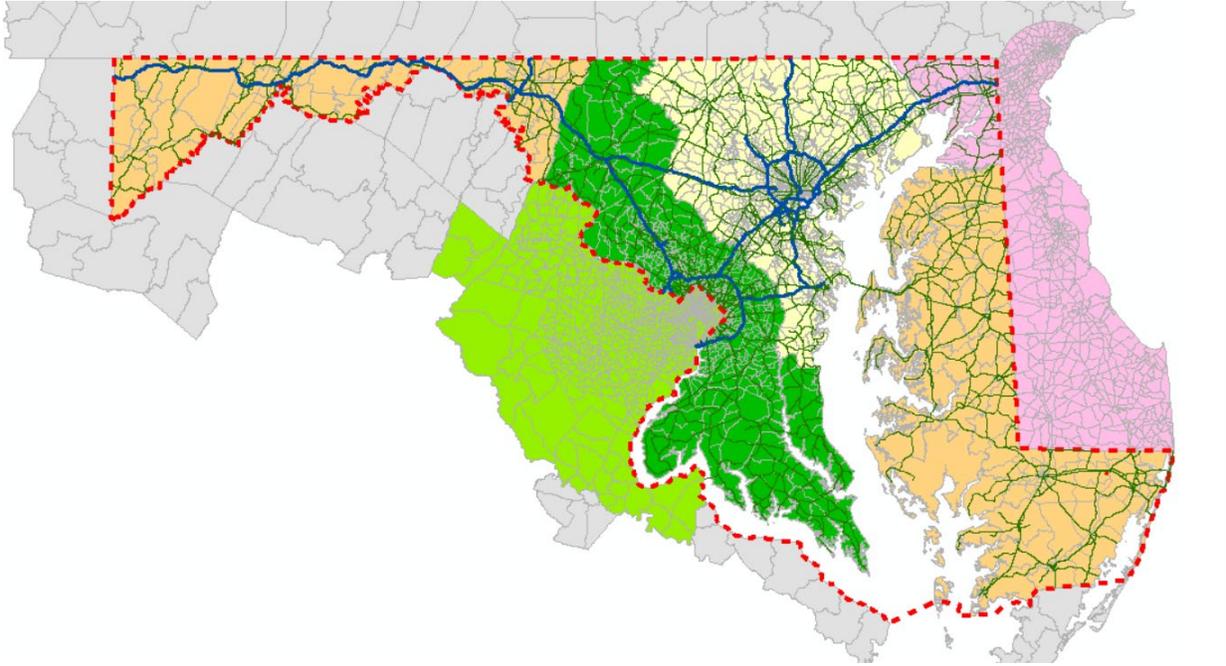
**Client/Fund Source:** SHA Contract # P02383 G-1

**MBE Goal:** 34.5% (Prime is an MBE)

**Remarks:** Synergy collects, analyzes, validates, and publishes spatial and tabular traffic data for the state of Maryland. This data is used throughout the state by state, local, federal agencies, and the public. One of the main uses of the data is to help identify congestion and unreliable travel and produce alternatives to create a normal flow of traffic, reducing extra fuel wasted and emissions produced from the starting and stopping of rush hour traffic. Reducing severe congestion can positively impact both greenhouse gases and other air pollutants.

## Maryland Statewide Transportation Model (MSTM)

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The MSTM is a multi-layer travel demand model that will be updated as part of this task with traffic monitoring data, helping SHA to document and establish procedures for modeling air and noise pollution associated with traffic patterns and congestion.

**Pre-Solicitation Approval**  
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**February 26, 2026**

**Item:** 3

**Type:** Services over \$200,000

**Group & Division:** Technical and Environmental Services Group

**MES Procurement #:** 1-26-3-29-8

**Project Name:** Engineering Services for Watershed Studies

**Title/Description:** Professional engineering services to complete watershed studies on behalf of the Maryland Department of the Environment (MDE)

**Procurement Method:** Request for Proposals

**Advertising Date:** February 12, 2026

**Estimate:** \$1,500,000

**Client/Fund Source:** Maryland Department of the Environment/ IGA 2-24-3-51

**MBE Goal:** 18%

**Remarks:** MES is issuing this RFP to procure engineering services to obtain professional engineering services to support MDE's ongoing program to acquire, generate, maintain, update, and disseminate data, analyses, and maps associated with identification, vulnerability exposure, risk assessment, and mitigation of water hazards in Maryland. This effort will focus on, but not be limited to, riverine and pluvial flooding; watershed studies, including comprehensive 2D watershed-scale HEC-RAS models, rain on mesh, and conveyance system pipes; hazard analyses associated with non-water hazards impacted by water hazards; and flood risk assessments.

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**February 26, 2026**

**Item:** 4

**Type:** Services over \$200,000

**Group & Division:** Technical and Environmental Services Group

**MES Procurement #:** 1-26-3-21-8

**Project Name:** Maryland Energy Administration Building Energy Performance Standards (BEPS) Technical Assistance Pilot Program

**Title/Description:** Technical assistance pilot program to help buildings subject to the BEPS regulations implement strategies for compliance.

**Procurement Method:** Request for Proposals

**Advertising Date:** January 6, 2026

**Estimate:** \$1,900,000

**Client/Fund Source:** Maryland Energy Administration/ MOU 2-17-3-84

**MBE Goal:** 25%

**Remarks:** Maryland's BEPS targets the energy use intensity (EUI) and net-direct emissions of large buildings in Maryland. Buildings subject to the regulations must meet statutory energy and emissions limits by 2040, as well as interim targets. MEA is launching a technical assistance pilot program to provide custom one-on-one assistance for buildings subject to the regulations. MES is issuing this RFP to seek proposals from qualified and experienced offerors with the means and qualifications capable of providing the services needed to deliver this program, hereby known as the BEPS Technical Assistance Pilot Program (BEPS TA Program). Technical assistance will consist of a range of customer-focused services, from assistance with basic energy benchmarking to guidance on more advanced emissions-reduction strategies and best practices.

**Pre-Solicitation Approval**  
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**February 26, 2026**

**Item:** 5

**Type:** Construction services over \$200,000

**Group & Division:** Environmental Operations

**MES Procurement #:** 1-26-4-35-5

**Project Name:** Landfill Cell C2/3 Construction

**Title/Description:** Construction of new landfill cell at Brown Station Road Landfill

**Procurement Method:** Competitive Sealed Bid

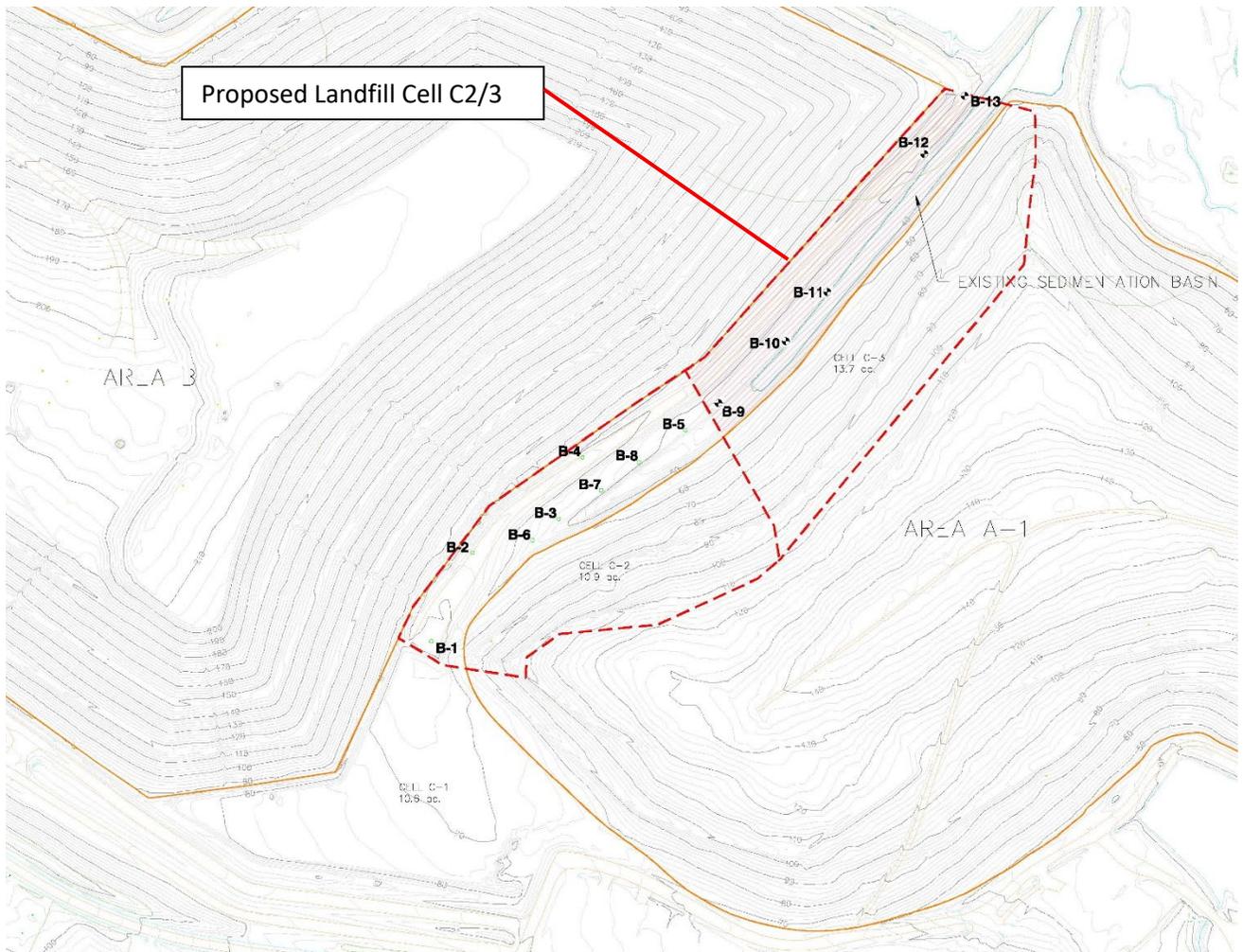
**Advertising Date:** TBD

**Estimate:** \$19,910,755

**Client/Fund Source:** Prince George's County, MD

**MBE Goal:** 28%

**Remarks:** This project develops an additional 23.4 acres of lined landfill area at the Brown Station Road Sanitary Landfill. Work includes landfill gas infrastructure, installation of RCRA-compliant HDPE liner system, as well as a leachate collection system. Construction is anticipated to last 476 workdays.



Approximate location (in red) of Cell C2/3 Liner Construction



Deploying Liner

**Change Order Approval**  
**PROCUREMENTS, CONTRACTS, PURCHASE ORDERS,**  
**AMENDMENTS, AND CHANGE ORDERS**  
**FOR**  
**BOARD OF DIRECTORS' APPROVAL**

**BOD Meeting Date**

**Item:** 6

**Type:** Services over \$200,000

**Group & Division:** Technical and Environmental Services

**MES Contract Number:** 1-26-3-05-8

**Project Name:** Maryland Energy Administration Home Energy Rebate Program

**Title/Description:** Provide services to the Maryland Energy Administration (MEA) to support implementation of the Inflation Reduction Act Section 50121 – The Home Efficiency Rebates Opportunity (HERO) Program and Section 50122 – The Home Electrification and Appliance Rebates (HEAR) Program. The 2022 Inflation Reduction Act established two rebate programs, collectively known as the Home Energy Rebate Programs, to provide rebates through state energy offices to alleviate costs associated with select home improvement projects that could lower energy bills. Services to include, but not limited to: program development, rebates administration, delivery, and disbursement, maintain data and technology systems, and federal compliance and reporting requirements.

**Original Procurement Method:** Request for Proposals

**Contractor:** JCN Partners, Inc dba EverBlue

**Original Term:** Through March 31, 2031

**Modified Term:** N/A

**Original Amount:** Not to exceed \$15.351 million (BOD Item 3, August 21, 2025)

**Modifications to Date:** None

**Amount of this Change Order #1:** \$51.637 million

**Revised Total Contract Amount:** Not to exceed \$66.988 million

**Client/Fund Source:** Maryland Energy Administration/ MOU 2-17-3-84

**MBE Participation:** 20% for the implementation team portion only. There is no MBE Participation in the rebate portion of this procurement.

**Remarks:** The additional funding requested through this Change Order is intended to facilitate the distribution of rebates for the Home Efficiency Rebates Opportunity (HERO) Program and the Home Electrification and Appliance Rebates (HEAR) Program. JCN Partners, Inc. bda EverBlue will be administrating the rebate process and submit invoices to MES for these rebates. This enables MES to make timely payments as the Maryland Energy Administration (MEA) plans to provide MES with rebate funding via cash advancements. These cash advancements will be issued to MES every two to three months to cover projected rebate demand periods.

The original Board-approved funding, approved on August 21, 2025, was designated to secure the implementation contractor in anticipation of the United States Department of Energy (US DOE) approving and releasing program funds. Following the conditional award of funds for both Section 50121 (HERO) and Section 50122 (HEAR) by the US DOE—pending final federal terms and conditions—MEA submitted the necessary applications and received conditional approval. Maryland is currently awaiting full award approval from the US DOE.



**Change Order Approval**  
**PROCUREMENTS, CONTRACTS, PURCHASE ORDERS,**  
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**FOR**  
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**February 26, 2026**

**Item:** 7

**Type:** Services (Equipment Rental) over \$200,000

**Group & Division:** Environmental Dredging and Restoration

**MES Contract Number:** 1-24-5-06-6

**Project Name:** Dundalk Marine Terminal and Hawkins Point Hazardous Waste Landfill

**Title/Description:** Equipment rental for hazardous material management – frac tanks (double-walled and single-walled), generator, air compressor, pumps, hoses/fittings, and spill guard rentals

**Original Procurement Method:** Assisted – Sourcewell

**Contractor:** United Rentals (North America) Inc.

**Original Term:** 8/27/2024

**Modified Term:** 12/31/2026

**Original Amount:** \$250,000.00 (BOD Item 8, 6/22/23)

**Modifications to Date:** CO#1 \$185,000  
CO#2 \$65,000 (BOD Item 2, 11/21/24)  
CO#3 \$198,072.60  
Total Modifications \$448,072.60

**Amount of this Change Order #4:** \$245,785.30

**Revised Total Contract Amount:** \$943,857.90

**Client/Fund Source:** Dundalk Marine Terminal MES/MPA (96-03-11), and Hawkins Point Hazardous Waste Landfill MES/MPA (95-03-55), and MES/Honeywell (83-03-47)

**MBE Participation:** Goal = 0%, Participation to date = 0%

**Remarks:**

This contract will continue to provide specialized equipment rentals at the Dundalk Marine Terminal and Hawkins Point Hazardous Waste Landfill through 12/31/2026. Equipment is used for the management of chromium-contaminated solids and liquids, and other hazardous and non-hazardous materials generated from site excavations, storm drain cleanings, repairs and replacements, manhole overflow management, and Ground Water Treatment Plant processes for the client.

*Figure 1 Pumps used for chromium-contaminated water management at DMT*



*Figure 2 Frac tank used for chromium-contaminated water management at DMT*



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**February 26, 2026**

**Item:** 8

**Type:** Construction over \$200,000

**Group & Division:** Environmental Dredging and Restoration

**MES Procurement #:** 1-26-5-21-5

**Project Name:** Cox Creek Dredged Material Containment Facility (DMCF), Colgate Creek Dredged Material (CCDM) Hauling

**Title/Description:** The project includes the handling, loading, and hauling of dewatered dredged material from the Cox Creek DMCF to Masonville and Hawkins Point DMCF locations for future innovative reuse.

**Procurement Method:** Competitive Sealed Bid

**Advertising Date:** March 1, 2026

**Estimate:** \$4,000,000

**Client/Fund Source:** 100% Maryland Port Administration / Cox Creek Expanded (CCE) Stage I Subtask 7 - Cox Creek Engineering and Construction Support Services MOU, MES Contract No. 15-03-38

**MBE Goal:** 29%

**Remarks:** 125K CY of dewatered dredged material located in geotubes from the Colgate Creek Dredging and Innovative Reuse project is currently being dewatered at the Cox Creek DMCF. The dewatered dredged material will be hauled off-site and stockpiled at the Masonville and Hawkins Point DMCFs for future innovative reuse. The material must be removed from Cox Creek to allow for future projects within the current dewatering footprint.

**Cox Creek DMCF – Colgate Creek Dredged Material in Geotubes**



**Masonville DMCF – Kurt Iron Slip Stockpile Area**



**Hawkins Point South Cell Stockpile Area**



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**February 26, 2026**

**Item:** 9

**Type:** Services: over \$200,000

**Group & Division:** Technical and Environmental Services

**MES Contract Number:** TBD

**Project Name:** Maryland Military Department Indoor Firing Range Lead Abatement- Phase I

**Title/Description:** Lead testing and abatement of former indoor firing range at the Fifth Regiment Armory in Baltimore, MD, for the Maryland Military. MES will utilize a contractor to sample, decontaminate, and remove lead from the phase I spaces identified by MMD.

**Procurement Method:** A/E SBR shortlist (1-24-1-03-7)

**Bids/Proposals:** NA

**Awarded To:** Arc Environmental, LLC

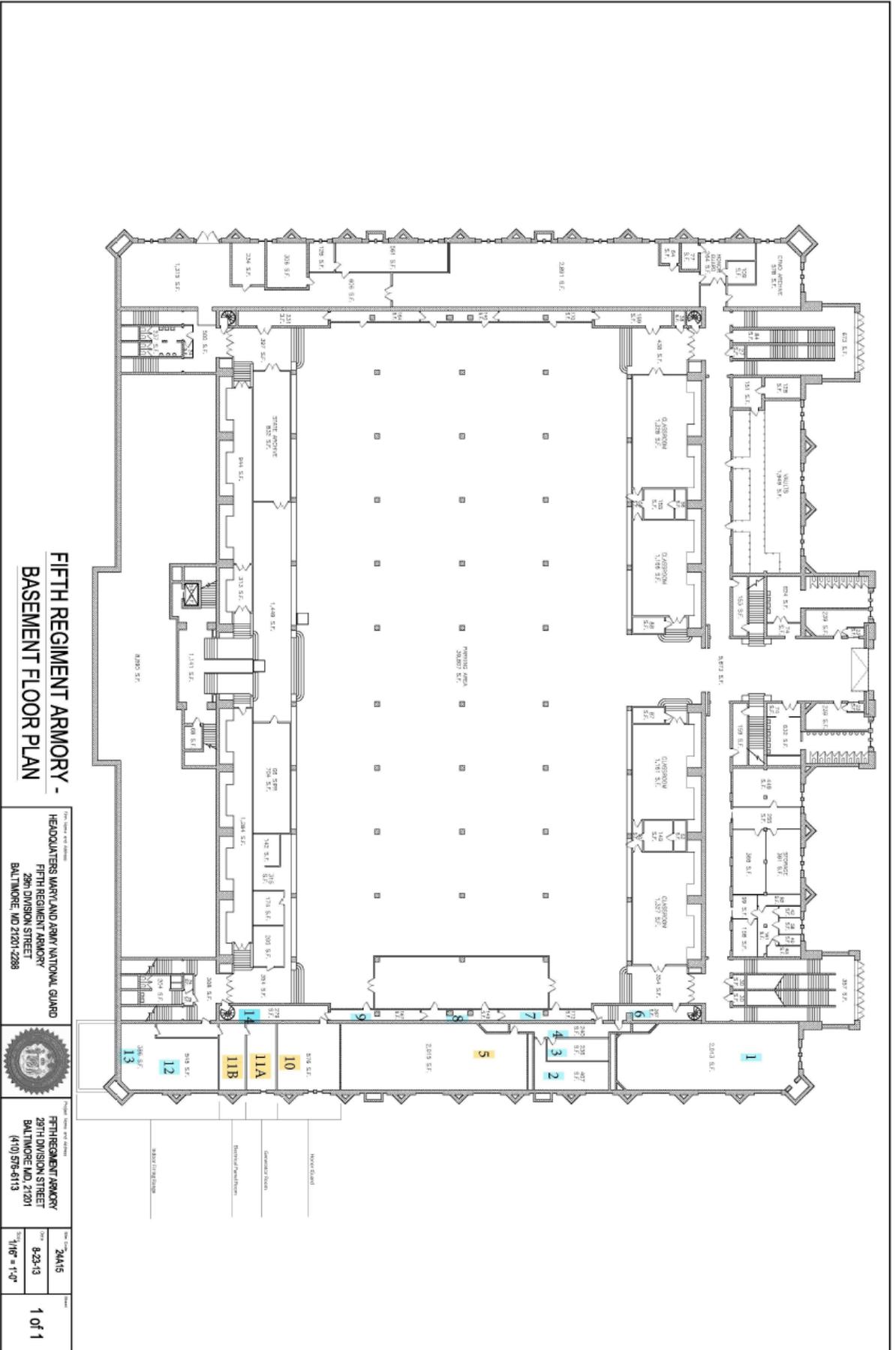
**Amount:** \$400,000

**Term:** 12 months

**Client/Fund Source:** Maryland Military Department, Agreement #15-02-55

**MBE Goal:** 14.8%

**Remarks:** Spaces within the IFR have been organized by priority, and phase I remediation will include all high-priority rooms and spaces. Phase I spaces are marked in blue on the attached floor plan.



**FIFTH REGIMENT ARMORY -  
BASEMENT FLOOR PLAN**

HEADQUARTERS MARYLAND ARMY NATIONAL GUARD  
FIFTH REGIMENT ARMORY  
29TH DIVISION STREET  
BALTIMORE, MD 21201-2288



FIFTH REGIMENT ARMORY  
29TH DIVISION STREET  
BALTIMORE, MD, 21201  
(410) 576-6113

24415	1 OF 1
8-23-13	
1/16" = 1'-0"	