Board of Directors Meeting

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November 19, 2026

9:30 a.m.

BOARD MEMBERS:

Shelley L. Heller, *Chair*
Sean L. Coleman, Esq., *Secretary*
Brendon Baatz, *Treasurer*
Moalie Jose, P.E., *Chair, Audit Committee*
James H. Johnson Jr., Ph.D., P.E., *Chair, HR Committee*
Odessa L. Phillip, P.E., *Member*
Rebecca L. Flora, AICP, *Secretary, Dept. of Planning*
Charles C. Glass, Ph.D., P.E., *Executive Director*
Delegate Dylan A. Behler, *Member*

Agenda

Call to Order	Shelley Heller
Inspire Awards	
Approval of Minutes – October 29, 2026	Shelley Heller
Executive Director's Report	Charles Glass
Board Assessment Draft Report	Media Share Solutions
New Business Report	Managing Directors
Financial Report	Hament Patel
Human Resources Report	Felicia Gross
Procurement Items	Qieon Graham

- Item 1: Maryland State Energy Plan Loss of Load Analysis – AECOM Technical Services, Inc.
- Item 2: General Laboratory Services – ALS Environmental

- Item 3: Hawkins Point Hazardous Waste Landfill, Transportation and Disposal of Leachate – Envirite of Pennsylvania, a Republic Services Company
- Item 4: Cox Creek Dredged Material Containment Facility (DMCF) Upland Borrow Clay Hauling & Stockpiling – Allan Myers MD, Inc.
- Item 5: Cox Creek DMCF Hauling to Masonville DMCF, Supplemental Emergency Hauling – M.A.D. Trucking LLC
- Item 6: Eastern Correctional Institution Natural Gas Management – WGL Energy Services, Inc.

Procurement Notifications

Legal Report — Priscilla Carroll

Group Updates:

- Seagirt Loop Channel Study — David Peters
- Frontline Manager Training — Rebecca Culler

Old/New Business — Shelley Heller

CLOSED SESSION

Adjournment — Shelley Heller

Approval after Solicitation

PROCUREMENTS, CONTRACTS, PURCHASE ORDERS, AMENDMENTS, AND CHANGE ORDERS FOR BOARD OF DIRECTORS' APPROVAL

November 19, 2026

Item:	1
Type:	A/E Services over $200,000
Group & Division:	Technical and Environmental Services
MES Contract Number:	1-27-3-32-3
Project Name:	Maryland State Energy Plan Loss of Load Analysis
Title/Description:	AECOM will provide MES and MEA with technical expertise necessary to conduct energy modeling and economic analysis to evaluate the potential for electricity supply shortfalls under projected demand and resource conditions.
Procurement Method:	A/E shortlist
Bids/Proposals:	N/A
Awarded To:	AECOM Technical Services, Inc
Amount:	$358,841.96
Term:	June 30, 2027
Client/Fund Source:	Maryland Energy Administration, Memorandum of Understanding, MES Contract #2-17-3-84
MBE Goal:	22.3%
Remarks:	Building upon the work of the Data Center Impact Analysis and the initial results of the analysis for the State Energy Plan, the Maryland Energy Administration (MEA) requested a resource adequacy evaluation and related economic assessment as part of the Maryland Statewide Energy Plan. The results will provide MEA with a quantitative understanding of Pennsylvania-New Jersey-Maryland (PJM) Interconnection's (the regional transmission organization that serves Maryland) near-term reliability outlook and the factors contributing to potential resource inadequacy in 2030.

Approval after Solicitation

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Item:	2
Type:	Services over $200,000
Group & Division:	Technical and Environmental Services
MES Contract Number:	1-27-3-29-6
Project Name:	General Laboratory Services
Title/Description:	This contract will provide full-service laboratory support for MES' environmental compliance laboratory analysis needs agency-wide, including but not limited to the following types of projects: water/wastewater analysis, NPDES and drinking water compliance, landfill monitoring, dredge material containment facility compliance monitoring, and remediation projects over the next five years.
Procurement Method:	Assisted Contract
Bids/Proposals:	NA
Awarded To:	ALS Environmental
Amount:	$3,250,000.00
Term:	June 30, 2029
Client/Fund Source:	Multiple Sources (over 200 individual projects)
MBE Goal:	12.5%
Remarks:	This is an assisted contract that supports laboratory testing and regulatory compliance using an Anne Arundel County contract with no MBE participation. MES recommends a 12.5% MBE participation goal based on historical participation and qualified laboratory availability. Only one MDOT-certified MBE laboratory meets MDE standards. Its capacity, analysis-specific requirements, and Myersville location, which is 1.5 to 3 hours from most MES facilities, limit the number of samples that can go there for analysis,

particularly where strict sample hold times apply. The existing ALS contract has a 15% MBE goal, with participation at approximately 9%. ALS is preparing a corrective action plan to address the shortfall during the remaining contract term. The proposed 12.5% goal exceeds current MBE participation by 3.5 percentage points and represents a reasonable, potentially achievable target within documented laboratory and operational constraints.

Change Order Approval

PROCUREMENTS, CONTRACTS, PURCHASE ORDERS, AMENDMENTS, AND CHANGE ORDERS FOR BOARD OF DIRECTORS' APPROVAL

November 19, 2026

Item:	3
Type:	Services over $200,000
Group & Division:	Environmental Dredging & Restoration
MES Contract Number:	PO-0080354
Project Name:	Chromium Hazardous Waste Leachate Transportation and Disposal
Title/Description:	Transportation/hauling and disposal of Hazardous Leachate from the closed Hawkins Point Hazardous Waste Landfill

Original Procurement Method: Emergency Purchase Order

Contractor:	Envirite of Pennsylvania, Inc., a Republic Services Company, f/k/a US Ecology
Original Term:	3/27/2026 to 6/30/2026
Modified Term:	Through 2/28/2027
Original Amount:	$188,641
Modifications to Date:	CO#1 $180,000, plus an additional 3 months (BOD Item 7–6/25/26) CO#2 $75,000, plus an additional 1 month

Amount of this Change Order # 3: $200,000

Revised Total Contract Amount: $643,641

Client/Fund Source:	Hawkins Point Hazardous Waste Landfill MES/MPA (95-03-55) and MES/Honeywell (83-03-47)
MBE Participation:	Goal: 0%
Remarks:	An increase to the Emergency PO is needed to continue to provide leachate transportation and disposal (T&D) for the closed Hawkins Point Hazardous Landfill for MES's clients

MPA and Honeywell to remain in regulatory compliance. During the second contract solicitation through 9/10/2026, two bids were received (only one was received during the initial solicitation). As the costs submitted by the two firms continue to remain higher than the original contract, the request to extend the PO through February 2027 will allow MES Procurement to coordinate with the two bidders for a best and final bid and any additional next steps to finalize a contract.

Approval after Solicitation

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Item:	4	
Type:	Construction Contract over $200,000	
Group & Division:	Environmental Dredging and Restoration	
MES Contract Number:	1-27-5-04-5	
Project Name:	Cox Creek (CC) Dredged Material Containment Facility (DMCF) Upland Borrow (UB) Clay Hauling & Stockpiling	
Title/Description:	The work to be completed under this contract consists of the furnishing of all materials and equipment and the performance of all labor to excavate the Surplus Clay Material from the Upland Borrow Area within the Cox Creek DMCF and transporting all Borrow Material to the Cox Creek STAR Facility. The Borrow Material shall be transported to the Cox Creek STAR Facility and placed as a stockpile in the Middle Settling Basin (MSB) Stockpile.	
Procurement Method:	Competitive Sealed Bid	
Bids/Proposals:	Allan Myers MD, Inc. Bowen & Kron Enterprises, Inc. DXI Construction, Inc. Highway and Safety Services, Inc.	$6,007,777.00 $6,820,450.00 $7,490,138.90 $9,900,099.18
Awarded To:	Allan Myers MD, Inc.	
Amount:	$6,007,777.00	
Term:	One hundred and eighty-two (182) consecutive calendar days (6 months).	
Client/Fund Source:	Maryland Port Administration / Cox Creek Expanded (CCE) Stage I Subtask 7 - Cox Creek Engineering and Construction Support Services MOU, MES Contract No. 15-03-38	
MBE Goal:	27%	

Remarks: The proposed contract award amount of $6,007,777.00 is inclusive of the entire base bid. There are no contingent Items for this bid.

Approval after Solicitation

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Item:	5
Type:	Services over $200,000
Group & Division:	Environmental Dredging and Restoration
MES Contract Number:	To be assigned
Project Name:	Hauling of Colgate Creek Dredged Material to the Masonville DMCF from the Cox Creek DMCF
Title/Description:	Truck Hauling Services
Procurement Method:	Emergency PO
Bids/Proposals:	M.A.D. Trucking LLC - $125.00/Load Aggtrans, LLC - $181.50/Load Labrynth Logistics – No Bid King Trucking – No Bid
Awarded To:	M.A.D. Trucking LLC
Amount:	$593,750 (4,750 Loads at $125/Load)
Term:	Ninety (90) Calendar Days
Client/Fund Source:	Maryland Port Administration / Cox Creek Expanded Demolition and Construction Stage I MOU, MES Contract No. 15-03-38
MBE Goal:	0% (M.A.D. Trucking LLC is an MBE)
Remarks:	The current contractor is providing 1 to 4 trucks per day, well below the 10 to 15 trucks required to meet the schedule requirements for removal of the material. Additional hauling capacity is urgently needed to remove the Colgate Creek dredged material and clear the area for the Cox Creek Upland Borrow Area project. Both efforts must be completed before the Seagirt Loop inflow begins in late 2027, when the cell will be inundated, and further material removal will no longer be feasible. An Emergency PO will allow MES to

supplement the current contractor and protect the critical needs related to keeping the schedule related to the Cox Creek DMCF capacity needs for MPA’s dredging program and be prepared for the planned USACE inflow fall of 2027 related to the deepening and widening of the Seagirt Loop channel that will allow for safe access for the large post Panamax ships that call on the Port of Baltimore.

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Item:	6
Type:	Services and Supplies over $200,000
Group & Division:	Environmental Operations
MES Contract Number:	1-27-4-14-8
Project Name:	Retail Natural Gas Supply, Scheduling, and Balance Services at Eastern Correctional Institution
Title/Description:	Natural Gas Management, Scheduling, and Balancing Services as well as Physical Natural Gas Supply
Procurement Method:	Request for Proposals
Bids/Proposals:	WGL Energy Services, Inc. - $168,000
Awarded To:	WGL Energy Services, Inc.
Amount:	$16,100,547 ($168,000 – service; $15,932,547 – gas commodity drawdown allocation)
Term:	5 years, with one (1) 5-year optional renewal
Client/Fund Source:	Department of Public Safety and Correctional Services
MBE Goal:	0%
Remarks:	The contract is structured as a cost-plus fixed monthly management fee arrangement. The monthly management fee over the base 5-year term totals $168,000. An additional $15,932,547 has been allocated to procure the physical gas commodity and other pass-throughs, such as tariff-based demand charges for gas delivery, all of which are passed through at cost. Gas procurement, transportation scheduling, and balancing activities are not expected to be subcontracted by the prime contractor; thus, there are no anticipated MBE subcontract opportunities.

The gas purchases are physical purchases only, including firm volumes of natural gas for future delivery months. No financial purchases are made.